



Infrastructure and Facilities



Exclusive Computer Labs

Fellow Programme students are provided state of the art infrastructure and facilities to enable them to conduct high quality research work. There are five air conditioned computer labs in the Institute exclusively for FP students where each student is provided an individual desktop after a successful completion of CQE.

Computer Centre

Apart from the computer labs, there is a computer centre with state of the art workstations that are available to all students across all programmes. The computer centre is the repository of all the hardware and software computing requirements of FP students. The computer centre hosts statistical software like STATA, SPSS, and SAS, computing software like MATLAB, LINGO, and qualitative analytical tools like NVIVO over its network for all our students. 24x7 high-speed wireless broadband is available to all students providing freedom and flexibility of location. Apart from the wireless network, all hostel rooms are equipped with high speed LAN infrastructure as well. The labs also have printer and scanner facilities. Along with the computer centre and the FP computer labs, students can also avail of a one-time grant at the time of joining the course to purchase hardware and software tools customised to their individual research requirements.

Library Facility and Databases

The B.C.Roy Memorial Library at IIM Calcutta is regarded as one of the most contemporary libraries in the country. The library has access to almost all the major journals in the world, including electronic access to journals, e-books, and remote access facility for FP students. In the library, the FP students are provided separate areas where they can sit and read in their own cubicles. The library also provides access to databases like Proquest, ACE, Lexis Nexis, Capitalline, CRISIL among others to cater to the research requirements of students across disciplines.





Finance Lab

In the year 2013, the Institute started a world class finance lab which provides access to databases like COMPUSTAT, Reuters and Bloomberg terminals. The finance lab can also host lab-based experiments for FP students.

Seminars & Workshops

The FP courses emphasise on sound methodological knowledge. Seminars by eminent scholars are organised all through the year. Training on tools and databases is provided by vendors like IBM and CMIE as well as subject matter experts. During the summer term, research methods workshops are organised in which professors from within and outside the institute are invited to deliver lectures. Students from within the institute and from other institutions participate in these workshops. Students are also encouraged to attend similar workshops offered at other reputed management schools.

Case Research Centre

In March 2014, an MoU was signed between IIMC and Ivey Business School for the establishment of the IIMC Case Research Centre. The MoU is about joint development of case studies and co-branding of case studies between the two institutions. The Case Research Centre has already released cases in association with organisations like Microsoft. Students are also encouraged to participate in case writing workshops and competitions conducted annually by prestigious institutes across the globe.

Video Conferencing

IIMC provides further support to the FP students in the form of video conferencing facilities, dedicated classrooms, and discussion rooms. The Institute also supports students with audio and video recording facilities for any research requirement.



Institutional Support

Financial Support

The Institute provides substantial financial support to FP students. No tuition fee is charged.

Currently, each student is given a stipend that starts at Rs. 27,000 per month and goes up to Rs. 30,000 per month. In addition, a contingency grant of Rs. 25,000 per year with an additional computer grant of Rs. 40,000 is also provided in the first year. These grants can be used to buy books, conduct field research, and to attend academic conferences. The stipend and contingency grants are given for four years, and can be extended for up to one more year on demonstration of satisfactory progress in dissertation work.

Additional financial support is available in the form of extra funds of up to Rs. 50,000 for field research. Moreover, students can take up teaching assistantships as and when available, that pay up to Rs. 11,000 per month (in addition to the stipend).

The Institute also provides full financial support to students to attend up to three international conferences. Students can also participate in one international workshop in lieu of a conference.

Hostel Facility & Accommodation

Fellowship students are expected to reside on campus during the course of their programme. The Institute provides single-room accommodation to all students, and has limited family accommodation for married students.

The cost of living on campus includes a rent deduction which is Rs. 750 per month for hostel accommodation. The rents for one room studio apartment and two bedroom apartment are Rs. 1200 and Rs. 2000 per month respectively. If a student chooses to join a mess then basic charges varies from hostel to hostel and also depends on food preferences.





Admissions

An applicant to the Fellow Programme is required to have: Either First Class Master's degree in any discipline or CA/CS/CMA with minimum 55% marks and a three-year Bachelor's degree with at least 50% marks in the aggregate; OR First Class Bachelor's degree in Engineering.

In addition, the applicant must have obtained a minimum of 50% marks in the aggregate in either the Secondary or the Higher Secondary Examination of a Board (or equivalent).

A final-year student appearing for the Bachelor's degree examination in Engineering or Master's degree examination in any discipline can also apply. Such a candidate, if selected, will be provisionally admitted provided (s)he completes all requirements for obtaining the degree before 30th June, 2017. Admission of the candidate will remain provisional until (s)he produces mark sheets proving that (s)he satisfies the eligibility criteria. The deadline for submitting the final year degree mark sheets is 31st December, 2017.

Admission Tests

An applicant can apply to at most two areas of specialization. (S)he needs to have taken the Common Admission Test (CAT) in 2016 OR, depending on chosen specialization(s), alternative test(s) in lieu of the CAT as specified in the following table.

The test score(s) should be valid on 20th January, 2017.

Area of Specialisation	Tests in lieu of CAT
Economics	GMAT / GRE / UGC-NET in Business Economics / Development Economics/ Economics
Finance & Control	GMAT / GRE / UGC-JRF in Commerce / Economics / Management
Human Resource Management	GMAT / GRE / GATE / UGC-JRF in any discipline
Management Information Systems	GMAT / GRE / GATE / UGC-JRF in any discipline
Marketing	GMAT / GRE / GATE / UGC-JRF in any discipline
Operations Management	GMAT / GRE / GATE /UGC-JRF in Mathematical Sciences
Organizational Behaviour	GMAT / GRE / GATE / UGC-JRF in any discipline
Public Policy and Management	GRE /UGC-JRF in Anthropology / Economics / Environmental Science/Geography/ History/ International and Area Studies/ Law/ Management/ Political Science/ Psychology/ Public Administration / Social Work/Sociology
Regional Development	GRE / UGC-JRF in Anthropology / Economics / Geography / Population Studies / Public Administration / Sociology
Sociology	UGC-JRF in Anthropology / Economics / Political Science / Sociology
Strategic Management	GMAT / GRE / GATE / UGC-JRF in Anthropology / Commerce / Defence and Strategic Studies / Economics / Environmental Science / Geography / History / Law / Management / Political Science / Psychology / Public Administration / Sociology

Exemptions

An applicant who is a graduate of any one of the two-year full-time Post Graduate Programs of any one of the Indian Institutes of Management with a Cumulative Grade Point Average (CGPA) of no less than 6.00/9.00 (or its equivalent) does not need to take any Admission Test. (S)he can apply directly using the FP Online Application Process. (S)he has to pay the application fee, and meet the application deadline. After submission of Application, the selection procedure followed for such a candidate will be identical to that of all other candidates.



Alumni Speak



Raveendra Chittoor

Faculty, Indian School of Business, Hyderabad

I came into academics after spending over ten years in industry. When I was looking for a doctoral programme in strategy in India - I must confess - my first choice was IIMA, as I had done my PGP from there. As luck would have it, they stopped their strategy Fellow Programme for a few years and I came to IIMC. This turned out to be one of those life changing events in my life. In retrospect, I feel I got so much from my doctoral experience at IIMC, which I sincerely believe I would not have got from any other school – national or international. As a part of building the foundations of the strategy Fellow Programme at IIMC, the group went out of the way to provide inputs by inviting scholars from around the world. In particular, my young advisor Prof. Sougata Ray (younger than me!) stressed the importance of publishing in top tier journals early in the programme and supported it by creating international partnerships. I am not exaggerating when I say that the strategy Fellow Programme and FPs from IIMC are comparable to the best in Asia.



Hari Sreekumar

Faculty, IIM Tiruchirappalli

I spent one of the most enriching periods of my life as a doctoral student at IIM Calcutta. The FPM at IIMC offers an excellent combination of high quality theoretical inputs and sound methodological training. Most importantly, the programme altered my perspectives on key issues, and provided me with the ability to think critically, and question extant knowledge and understanding. I would attribute substantial credit for this to IIM Calcutta's excellent faculty, and especially to my thesis supervisor Prof. Rohit Varman. Prof. Varman and his fellow academicians at IIMC symbolise what makes this institution so special – a vibrant academic atmosphere, deep understanding of research, and encouragement of multiple ways of exploring, learning and knowing. Becoming a good academic is a long process that takes time and immense effort. For those wishing to embark on this journey, IIMC would be a great place to start!



Raghunathan V

CEO, GMR Varalakshmi Foundation/author and columnist/ Ex.President ING Vysya Bank, Professor, IIM Ahmedabad (on leave)/Adjunct Professor, Bocconi University, Milan, Italy and Schulich School of Business, York University, Toronto

IIMC was my first exposure to a serious institution of higher learning, and some of the outstanding teachers I encountered made a deep impression not only as teachers but also as human beings – Professors SK Chakraborty, Shyamal Ghosh, and NK Rao, to name a few. IIMC gave me some wonderful friends, including Prof. Ramu Aiyer, who remained my well-wisher and mentor for as long as he lived. The verdant green of Joka, late nights spent rowing in the lake, sitting on the tractor tyre in front of the hostels; and all those gallons of chais and the singharas and rossogollas downed at MihirDa's at the front gate – are some of my favourite memories! And yes, nothing can detract from the fact that whatever career I was able to build for myself was built upon the foundations laid at IIMC.

**Diptesh Ghosh***Faculty, IIM Ahmedabad*

My decision to join the Fellow Programme at IIMC was, in retrospect, one of the best decisions I ever took. Apart from the rigour that the programme instilled in me, I look back fondly at the interactions that I had with my advisor and several other members of the faculty. They treated me as a junior colleague, and this went a long way in making me confident in what I did, although I was just starting out in academia. Even now, fifteen years later, when neither my advisor nor I are still at IIMC, we remain the best of friends.

**Manjari Singh***Faculty, IIM Ahmedabad*

Intense and Inspirational culture

Insightful academics

Vigorous Research Methodology

Life-changing Crossroad

Friends for life

Distinguished Professors

Meaning and direction to my career

... and my very special thanks to my thesis advisor.

**Apalak Khatua***Faculty, XLRI Jamshedpur*

The distinct feature of IIM Calcutta FPM is its collegial academic environment and access to diverse intellectual resources for pursuing interdisciplinary research and faculty members, particularly from Behavioural Science Group, encourage this right from the beginning. Rigorous doctoral course-work ranges from behavioural aspects of organizations to interdependence between organizations and markets. Beyond regular classroom sessions and research seminars, I have also learned enormously from mingling and bouncing ideas with other fellow colleagues and faculty members during my doctoral day.

**Prithwiraj Nath***Faculty, Norwich Business School, University of East Anglia, UK*

IIMC teaches you to be competitive and ensures that you build the necessary drive to achieve it. The quantitative focus of IIMC improves not only your research skills but also your overall decision making prowess. The Fellow Programme is benefited by the contributions of the excellent teachers and researchers that IIMC has. They inculcate a sense of pride in your being an IIMC Fellow. My doctoral supervisor provided me not only the necessary academic support but the whole gamut of pastoral care needed at every stage of building a successful academic career. I remain eternally grateful to him.



Shubhashis Sengupta

Senior Manager and Head of Research, Accenture Technology Lab, Bangalore

What I learnt from my Fellowship at IIMCalcutta

To be extremely focused and diligent.

Time management and deadline orientation.

Knack of detailed problem understanding and assimilation (acquired during research phase) that can be applied to many industry R&D projects

Proximity to and learning from some of the sharpest minds (Professors, other FP students, PGP students etc.)

Networking (that really helps a lot to grow professionally)





Selected Faculty Publications

Economics

- Sarkar, Runa, and Anup Sinha. "The village as a social entrepreneur: Balancing conservation and livelihoods." *Tourism Management Perspectives* 16 (2015): 100-106.
- Sen, Arijit. "Segmented Assimilation: A Minority's Dilemma", Working Paper (2014)
- Bhaumik, S., and Chakrabarty, Manisha. "Educational attainment in India: what drives transition." *ICRA Bull Money Finance* (2013): 95-112.
- Mohanty Mritiunjoy, 'Mondialisation et croissance de l'économie indienne' in Serge Granger, Karine Bates, Mathieu Boisvert, and Christophe Jaffrelot (eds.) 'L'Inde et ses Avatars : Pluralités d'une puissance', Montreal: Presses de l'Université de Montréal, September 2013.
- Basu, S., and A. Sen. "Social Norms And Legal Systems In Developing And Transitional Economics." *Indian Economic Journal* 49, no. 4 (2002): 60-73.
- Mukherjee, Arpita, Parthapratim Pal, and Ramneet Goswami. "Facilitating Trade and Improving Competitiveness through Improved Road Network: Issues and Way Forward." *Foreign Trade Review* 48, no. 2 (2013): 247-254.
- Ray, Partha. "Recent drivers of global commodity prices: an exploration." In *Market, Regulations and Finance*, pp. 63-82. Springer India, 2014.
- Park, Jacob, Runa Sarkar, and Rick Bunch. "Sustainability and management education in China and India: Enabling a global green economic transition." *Business Lead Review* 9, no. 1 (2012): 1-15.
- Datta, Debabrata, Soumyen Sikdar, and Susmita Chatterjee. "Telecommunications Industry in the Era of Globalization with Special Reference to India." In *Development and Sustainability*, pp. 277-305. Springer India, 2013.
- Chaudhuri, Sudip. "Import Liberalisation and Premature De industrialisation in India." *Economic & Political Weekly* 50, no. 43 (2015): 61.