Uttarakhand Residential University, Almora



<u>Syllabus</u>

B.Voc. (Catering Technology and Hotel Management)

B.Voc (Catering Technology and Hotel Management) Programme Structure

Semester 1

Paper 1– BASICS OF FOOD PRODUCTION – I Paper 2– BASICS OF FOOD AND BEVERAGE SERVICE – I Paper 3- BASICS FRONT OFFICE OPERATIONS- I Paper 4– BASICS OF ACCOMMODATION OPERATIONS – I Paper 5- COMMUNICATION- I

Semester 2

Paper 1– BASICS OF FOOD PRODUCTION – II Paper 2– BASICS OF FOOD AND BEVERAGE SERVICE – II Paper 3– BASICS OF FRONT OFFICE OPERATIONS- II Paper 4- BASICS OF ACCOMMODATION OPERATIONS – II Paper 5- COMMUNICATION- II

Semester 3

Paper 1- FOOD PRODUCTION OPERATIONS- I Paper 2- FOOD AND BEVERAGE SERVICE OPERATIONS- I Paper 3- FRONT OFFICE OPERATIONS- I Paper 4- ACCOMMODATION OPERATIONS- I Paper 5- FOOD AND BEVERAGE CONTROLS

Semester 4

Paper 1- FOOD PRODUCTION OPERATIONS-II Paper 2 - FOOD AND BEVERAGE SERVICE OPERATIONS- II Paper 3- FRONT OFFICE OPERATIONS- II Paper 4- ACCOMMODATION OPERATIONS –II Paper 5- FOOD SAFETY AND QUALITY

Semester 5

Paper 1- ADVANCE FOOD PRODUCTION OPERATIONS- I Paper 2- ADVANCE FOOD AND BEVERAGE OPERATIONS – I Paper 3- FRONT OFFICE MANAGEMENT – I Paper 4- ACCOMMODATION MANAGEMENT – I Paper 5- STRATEGIC MANAGEMENT

Semester 6

Paper 1- ADVANCE FOOD PRODUCTION OPERATIONS – II Paper 2- ADVANCE FOOD AND BEVERAGE OPERATIONS – II Paper 3- FRONT OFFICE MANAGEMENT – II Paper 4- ACCOMMODATION MANAGEMENT – II Paper 5- FACILITY PLANNING

Semester 1

Paper 1 – BASIC OF FOOD PRODUCTION – I (MM-100)

S.No	Торіс
01	INTRODUCTION TO COOKERY
	 A. Levels of skills and experiences B. Attitudes and behavior in the kitchen C. Personal hygiene D. Uniforms & protective clothing E. Safety procedure in handling equipment
02	CULINARY HISTORY
	A. Origin of modern cookery
03	HIERARCHY AREA OF DEPARTMENT AND KITCHEN
	 A. Classical Brigade B. Modern staffing in various category hotels C. Roles of executive chef D. Duties and responsibilities of various chefs E. Co-operation with other departments
04	CULINARY TERMS
	A. List of culinary (common and basic) termsB. Explanation with examples
05	AIMS & OBJECTS OF COOKING FOOD
	 A. Aims and objectives of cooking food B. Various textures C. Various consistencies D. Techniques used in pre-preparation E. Techniques used in preparation
06	BASIC PRINCIPLES OF FOOD PRODUCTION – I
	 i) VEGETABLE AND FRUIT COOKERY A. Introduction – classification of vegetables B. Pigments and colour changes C. Effects of heat on vegetables D. Cuts of vegetables E. Classification of fruits F. Uses of fruit in cookery G. Salads and salad dressings
	 ii) STOCKS A. Definition of stock B. Types of stock C. Preparation of stock D. Recipes E. Storage of stocks F. Uses of stocks G. Care and precautions

	iii) SAUCES
	A. Classification of sauces
	B. Recipes for mother sauces
	C. Storage & precautions
07	METHODS OF COOKING FOOD
	A. Roasting
	B. Grilling
	C. Frying
	D. Baking
	•
	E. Broiling F. Poaching
	•
	G. Boiling
	Principles of each of the above
	Care and precautions to be taken
	Selection of food for each type of cooking
08	SOUPS
	A. Classification with examples
	B. Basic recipes of Consommé with 10 Garnishes
09	EGG COOKERY
	A. Introduction to egg cookery
	B. Structure of an egg
	C. Selection of egg
10	D. Uses of egg in cookery COMMODITIES:
10	COMMODITIES:
	i) Shortenings (Fats & Oils)
	A. Role of Shortenings
	B. Varieties of Shortenings
	C. Advantages and Disadvantages of using various Shortenings
	D. Fats & Oil – Types, varieties
	ii) Raising Agents
	A. Classification of Raising Agents
	B. Role of Raising Agents
	C. Actions and Reactions
	iii) Thickening Agents
	A. Classification of thickening agents
	B. Role of Thickening agents
	iv) Sugar
	A. Importance of Sugar
	B. Types of Sugar
	C. Cooking of Sugar – various

Paper 2 – BASIC OF FOOD AND BEVERAGE SERVICE – I (MM- 100)

S.No	Торіс
01	THE HOTEL & CATERING INDUSTRY
	 A. Introduction to the Hotel Industry and Growth of the hotel Industry in India B. Role of Catering establishment in the travel/tourism industry C. Types of F&B operations D. Classification of Commercial, Residential/Non-residential E. Welfare Catering - Industrial/Institutional/Transport such as air, road, rail, sea, etc. F. Structure of the catering industry - a brief description of each
02	DEPARTMENTAL ORGANISATION & STAFFING
	 A. Organisation of F&B department of hotel B. Principal staff of various types of F&B operations C. French terms related to F&B staff D. Duties & responsibilities of F&B staff E. Attributes of a waiter F. Inter-departmental relationships (Within F&B and other department)
03	I FOOD SERVICE AREAS (F & B OUTLETS)
	 A. Specialty Restaurants B. Coffee Shop C. Cafeteria D. Fast Food (Quick Service Restaurants) E. Grill Room F. Banquets G. Bar H. Vending Machines I. Discotheque
	II ANCILLIARY DEPARTMENTS
	 A. Pantry B. Food pick-up area C. Store D. Linen room E. Kitchen stewarding
04	F & B SERVICE EQUIPMENT
	Familiarization & Selection factors of: - Cutlery - Crockery - Glassware - Flatware - Hollowware

	- All other equipment used in F&B Service
	French terms related to the above
05	NON-ALCOHOLIC BEVERAGES
	Classification (Nourishing, Stimulating and Refreshing beverages) A. Tea
	- Origin & Manufacture
	- Types & Brands
	B. Coffee
	- Origin & Manufacture
	- Types & Brands
	C. Juices and Soft Drinks
	D. Cocoa & Malted Beverages
	- Origin & Manufacture

Paper 3 - BASIC FRONT OFFICE OPERATIONS- I (MM- 100)

S.No	Торіс
01	INTRODUCTION TO TOURISM, HOSPITALITY & HOTEL INDUSTRY
	 A. Tourism and its importance B. Hospitality and its origin C. Hotels, their evolution and growth D. Brief introduction to hotel core areas with special reference to Front Office
02	CLASSIFICATION OF HOTELS
03	 A. Size B. Star C. Location & clientele D. Ownership basis E. Independent hotels F. Management contracted hotel G. Chains H. Franchise/Affiliated I. Supplementary accommodation J. Time shares and condominium
	 A. Single B. Double C. Twin D. Suits
04	TIME SHARE & VACATION OWNERSHIP
	 A. What is time share? Referral chains & condominiums B. How is it different from hotel business? C. Classification of timeshares D. Types of accommodation and their size
05	FRONT OFFICE ORGANIZATION
	 A. Function areas B. Front office hierarchy C. Duties and responsibilities D. Personality traits
06	HOTEL ENTRANCE, LOBBY AND FRONT OFFICE
07	 A. Layout B. Front office equipment (non automated, semi-automated and automated)
07	BELL DESK
	A. FunctionsB. Procedures and records

S.No	Торіс
01	THE ROLE OF HOUSEKEEPING IN HOSPITALITY OPERATION
	Role of Housekeeping in Guest Satisfaction and Repeat Business
02	ORGANISATION CHART OF THE HOUSEKEEPING DEPARTMENT
	A. Hierarchy in small, medium, large and chain hotels
	B. Identifying Housekeeping Responsibilities
	C. Personality Traits of housekeeping Management Personnel.
	D. Duties and Responsibilities of Housekeeping staff
	E. Layout of the Housekeeping Department
03	CLEANING ORGANISATION
	A. Principles of cleaning, hygiene and safety factors in cleaning
	 B. Methods of organising cleaning C. Frequency of cleaning daily, periodic, special
	D. Design features that simplify cleaning
	E. Use and care of Equipment
04	CLEANING AGENTS
_	A. General Criteria for selection
	B. Classification
	C. Polishes
	D. Floor seats
	E. Use, care and Storage
	F. Distribution and Controls
0.5	G. Use of Eco-friendly products in Housekeeping
05	COMPOSTION, CARE AND CLEANING OF DIFFERENT SURFACES A. Metals
	B. Glass
	C. Leather, Leatherites, Rexines
	D. Plastic
	E. Ceramics
	F. Wood
	G. Wall finishes
	H. Floor finishes
06	INTER DEPARTMENTAL RELATIONSHIP
	A. With Front Office
	B. With Maintenance
	C. With Security
	D. With Stores
	E. With Accounts
	F. With Personnel
07	G. Use of Computers in House Keeping department USE OF COMPUTERS IN HOUSE KEEPING DEPARTMENT
	USE OF COMPUTENTS IN HOUSE REEFING DEPARTMENT

S.No.	Торіс
01	INTRDUCTION TO COMMUNICATION A. Meaning B. Nature C. Types of communication D. Scope of communication E. Barriers to effective communication F. Active Listening Skills
02	EFFECTIVE PRESENTATION SKILL A. Effective presentation skills B. Preparing and delivering presentations C. Elements of effective presentations D. Non verbal communication E. Body language F. Gesture and hand movements
03	 BUSINESS COMMUNICATION A. Principles of business communication B. Forming Paragraphs C. Memos D. E-mails E. Letters

<u>Semester 2</u>

Paper 1 - BASIC FOOD PRODUCTION – II (MM-100)

S.No.	Торіс
01	SOUPS
	A. Basic recipes other than consommé with menu examples
	Broths
	Bouillon
	Puree
	Cream
	Veloute
	Chowder
	Bisque etc
	B. Garnishes and accompaniments
00	C. International soups
02	SAUCES & GRAVIES
	A. Difference between sauce and gravy
	 B. Derivatives of mother sauces C. Contemporary & Proprietary
03	MEAT COOKERY
	A. Introduction to meat cookery
	B. Cuts of beef/veal
	C. Cuts of lamb/mutton
	D. Cuts of pork
	E. Variety meats (offals)
	F. Poultry
	(With menu examples of each)
04	FISH COOKERY
	A. Introduction to fish cookery
	B. Classification of fish with examples
	C. Cuts of fish with menu examples
	 D. Selection of fish and shell fish E. Cooking of fish (effects of heat)
05	E. Cooking of fish (effects of heat) RICE, CEREALS & PULSES
	A. Introduction
	B. Classification and identification
	C. Cooking of rice, cereals and pulses
	D. Varieties of rice and other cereals
06	i) PASTRY
	A. Short crust
	B. Laminated
	C. Choux
	D. Hot water/Rough puff
	 Recipes and methods of preparation
	Differences
	Uses of each pastry
	Care to be taken while preparing pastry
	Role of each ingredient
	Temperature of baking pastry WASALAS
	ii) MASALAS
	 A. Blending of spices B. Different masalas used in Indian cookery
	Wet masalas

	 Dry masalas C. Composition of different masalas D. Varieties of masalas available in regional areas E. Special masala blends
07	KITCHEN ORGANIZATION AND LAYOUT A. General layout of the kitchen in various organisations B. Layout of receiving areas
	C. Layout of service and wash up

Paper 2 - BASIC FOOD AND BEVERAGE SERVICE – II (MM- 100)

S.No.	Торіс
01	MEALS & MENU PLANNING:
	 A. Origin of Menu B. Objectives of Menu Planning C. Types of Menu D. Courses of French Classical Menu Sequence Examples from each course Cover of each course Accompaniments E. French Names of dishes F. Types of Meals Early Morning Tea Breakfast (English, American Continental, Indian) Brunch Lunch Afternoon/High Tea Dinner
02	Supper I- PREPARATION FOR SERVICE
	A. Organising Mise-en-sceneB. Organising Mise en place
	II- TYPES OF FOOD SERVICE
	 A. Silver service B. Pre-plated service C. Cafeteria service D. Room service E. Buffet service F. Gueridon service G. Lounge service
03	 SALE CONTROL SYSTEM A. KOT/Bill Control System (Manual) Triplicate Checking System Duplicate Checking System
	 Single Order Sheet Quick Service Menu & Customer Bill B. Making bill C. Cash handling equipment D. Record keeping (Restaurant Cashier)
04	TOBACCO
	 A. History B. Processing for cigarettes, pipe tobacco & cigars C. Cigarettes – Types and Brand names D. Pipe Tobacco – Types and Brand names E. Cigars – shapes, sizes, colours and Brand names F. Care and Storage of cigarettes & cigars

Paper 3 - BASIC FRONT OFFICE OPERATIONS – II (MM-100)

S.No.	Торіс
01	TARIFF STRUCTURE
	 A. Basis of charging B. Plans, competition, customer's profile, standards of service & amenities C. Hubbart formula D. Different types of tariffs Rack Rate Discounted Rates for Corporates, Airlines, Groups & Travel
02	Agents FRONT OFFICE AND GUEST HANDLING
	 Introduction to guest cycle Pre arrival Arrival During guest stay Departure After departure
03	 RESERVATIONS A. Importance of reservation B. Modes of reservation C. Channels and sources (FITs, Travel Agents, Airlines, GITs) D. Types of reservations (Tentative, confirmed, guaranteed etc.) E. Systems (non automatic, semi automatic fully automatic) F. Cancellation G. Amendments H. Overbooking
04	ROOM SELLING TECHNIQUES A. Up selling B. Discounts
05	 ARRIVALS A. Preparing for guest arrivals at Reservation and Front Office B. Receiving of guests C. Pre-registration D. Registration (non automatic, semi automatic and automatic) E. Relevant records for FITs, Groups, Air crews & VIPs
06	DURING THE STAY ACTIVITIES A. Information services B. Message and Mail Handling C. Key Handling D. Room selling technique E. Hospitality desk F. Complaints handling G. Guest handling E. Guest history
07	FRONT OFFICE CO-ORDINATION
	With other departments of hotel

Paper 4-BASIC ACCOMMODATION OPERATIONS – II (MM- 100)

S.No.	Торіс
01	ROOM LAYOUT AND GUEST SUPPLIES
	A. Standard rooms, VIP ROOMS B. Guest's special requests
02	AREA CLEANING
	 A. Guest rooms B. Front-of-the-house Areas C. Back-of-the house Areas D. Work routine and associated problems e.g. high traffic areas, Façade cleaning etc.
03	ROUTINE SYSTEMS AND RECORDS OF HOUSE KEEPING DEPARTMENT
04	 A. Reporting Staff placement B. Room Occupancy Report C. Guest Room Inspection D. Entering Checklists, Floor Register, Work Orders, Log Sheet. E. Lost and Found Register and Enquiry File F. Maid's Report and Housekeeper's Report G. Handover Records H. Guest's Special Requests Register I. Record of Special Cleaning J. Call Register K. VIP Lists
04	TYPES OF BEDS AND MATTRESSES
05	PEST CONTROL
	 A. Areas of infestation B. Preventive measures and Control measure
06	KEYS A. Types of keys
	 A. Types of keys B. Computerized key cards C. Key control

Paper 5- COMMUNICATION- II (MM- 50)

S.No.	Торіс
01	BUSINESS COMMUNICATION
	A. Need
	B. Purpose
	C. Nature
	D. Models
	E. Barriers to communication
	F. Overcoming the barriers
02	LISTENING ON THE JOB
	A. Definition
	B. Levels and types of listening
	C. Listening barriers
	D. Guidelines for effective listening
	E. Listening computerization and note taking
03	EFFECTIVE SPEAKING
	A. Restaurant and hotel English
	B. Polite and effective enquiries and responses
	C. Addressing a group
	D. Essential qualities of a good speaker
	E. Audience analysis
	F. Defining the purpose of a speech, organizing the ideas and delivering the speech
04	NON VERBAL COMMUNICATION
	A. Definition, its importance and its inevitability
	B. Kinesics: Body movements, facial expressions, posture, eye contact
	etc.
	C. Protemies: The communication use of space
	D. Paralanguage: Vocal behaviour and its impact on verbal
	communication
	E. Communicative use of artifacts – furniture, plants, colours,
	architects etc.
05	SPEECH IMPROVEMENT
	A. Pronunciation, stress, accent
	B. Important of speech in hotels
	C. Common phonetic difficulties
	D. Connective drills exercises
	E. Introduction to frequently used foreign sounds
06	USING THE TELEPHONE
	A. The nature of telephone activity in the hotel industry
	B. The need for developing telephone skills
	C. Developing telephone skills

Semester 3

Paper 1 - FOOD PRODUCTION OPERATIONS- I (MM- 100)

S.No.	Торіс
	QUANTITY FOOD PRODUCTION EQUIPMENT
	 A. Equipment required for mass/volume feeding B. Heat and cold generating equipment C. Care and maintenance of this equipment D. Modern developments in equipment manufacture
	MENU PLANNING
	 A. Basic principles of menu planning – recapitulation B. Points to consider in menu planning for various volume feeding outlets such as Industrial, Institutional, Mobile Catering Units C. Planning menus for School/college students Industrial workers Hospitals Outdoor parties Theme dinners Transport facilities, cruise lines, airlines, railway D. Nutritional factors for the above
	 INDENTING Principles of Indenting for volume feeding Portion sizes of various items for different types of volume feeding Modifying recipes for indenting for large scale catering Practical difficulties while indenting for volume feeding
	PLANNING
	 Principles of planning for quantity food production with regard to Space allocation Equipment selection Staffing
02	VOLUME FEEDING
	 A. Institutional and Industrial Catering Types of Institutional & Industrial Catering Problems associated with this type of catering Scope for development and growth
	 B. Hospital Catering Highlights of Hospital Catering for patients, staff, visitors

• Diet menus and nutritional requirements C. Off Premises Catering • Reasons for growth and development • Menu Planning and Theme Parties • Concept of a Central Production Unit · Problems associated with off-premises catering D. Mobile Catering Characteristics of Rail, Airline (Flight Kitchens and Sea • Catering) • Branches of Mobile Catering E. Quantity Purchase & Storage Introduction to purchasing • • Purchasing system • Purchase specifications • Purchasing techniques Storage •

Paper 2 - FOOD AND BEVERAGE SERVICE OPERATIONS-I (MM- 100)

S.No.		Торіс
01	ALCO	HOLIC BEVERAGE
		Introduction and definition
		Production of Alcohol
		Fermentation process
		Distillation process
	C.	Classification with examples
02	DISPE	NSE BAR
	Α.	Introduction and definition
	B.	Bar layout – physical layout of bar
	C.	Bar stock – alcohol & non alcoholic beverages
	D.	Bar equipment
03	WINES	
		Definition & History
	В.	Classification with examples
		Table/Still/Natural
		Sparkling
		Fortified
		Aromatized
	-	Production of each classification
	D.	Old World wines (Principal wine regions, wine laws, grape varieties,
		production and brand names)
		France
		Germany
		• Italy
		Spain
		Portugal
	E.	New World Wines (Principal wine regions, wine laws, grape
		varieties, production and brand names)
		• USA
		Australia
		India
		Chile
		South Africa
		Algeria
		New Zealand
	F.	Food & Wine Harmony
	G.	Storage of wines
	H.	Wine terminology (English & French)

Paper 3 - FRONT OFFICE OPERATIONS- I (MM- 100)

S.No.	Торіс
01	COMPUTER APPLICATION IN FRONT OFFICE OPERATION A. Role of information technology in the hospitality industry B. Factors for need of a PMS in the hotel C. Factors for purchase of PMS by the hotel D. Introduction to Fidelio & Amadeus
02	 FRONT OFFICE (ACCOUNTING) A. Accounting Fundamentals B. Guest and non guest accounts C. Accounting system Non automated – Guest weekly bill, Visitors tabular ledger Semi automated Fully automated
03	 CHECK OUT PROCEDURES Guest accounts settlement Cash and credit Indian currency and foreign currency Transfer of guest accounts Express check out
04	CONTROL OF CASH AND CREDIT

Paper 4 - ACCOMMODATION OPERATIONS- I (MM- 100)

S.No.	Торіс
01.	LINEN ROOM
	A. Activities of the Linen RoomB. Layout and equipment in the Linen Room
	 C. Selection criteria for various Linen Items & fabrics suitable for this purpose
	D. Purchase of Linen
	E. Calculation of Linen requirements
	F. Linen control-procedures and records
	G. Stocktaking-procedures and records
	H. Recycling of discarded linen
00	
02.	UNIFORMS
	A. Advantages of providing uniforms to staff
	B. Issuing and exchange of uniforms; type of uniforms
	C. Selection and designing of uniforms
	D. Layout of the Uniform room
03.	SEWING ROOM
	A. Activities and areas to be provided
	B. Equipment provided

Paper 5 - FOOD AND BEVERAGE CONTROLS (MM-100)

S.No.	Торіс
01	FOOD COST CONTROL
	A. Introduction to Cost Control
	B. Define Cost Control
	C. The Objectives and Advantages of Cost Control
	D. Basic costing
	E. Food costing
02	FOOD CONTROL CYCLE
	A. Purchasing Control
	B. Aims of Purchasing Policy
	C. Job Description of Purchase Manager/Personnel
	D. Types of Food Purchase
	E. Quality Purchasing
	F. Food Quality Factors for different commodities
	G. Definition of Yield
	H. Tests to arrive at standard yield
	I. Definition of Standard Purchase Specification
	J. Advantages of Standard Yield and Standard Purchase
	Specification
	K. Purchasing Procedure
	L. Different Methods of Food Purchasing
	M. Sources of Supply
	N. Purchasing by Contract
	0. Periodical Purchasing
	P. Open Market Purchasing
	Q. Standing Order Purchasing
	R. Centralised Purchasing
	S. Methods of Purchasing in Hotels
	T. Purchase Order Forms
	U. Ordering Cost
	V. Carrying Cost
	W. Economic Order Quantity
00	X. Practical Problems
03	
	 A. Aims of Receiving B. Job Description of Receiving Clerk/Personnel
	C. Equipment required for receiving
	D. Documents by the Supplier (including format)
	E. Delivery Notes
	F. Bills/Invoices
	G. Credit Notes
	H. Statements
	I. Records maintained in the Receiving Department
	J. Goods Received Book
	K. Daily Receiving Report
	L. Meat Tags
	M. Receiving Procedure
L	

	N	Blind Receiving
		Assessing the performance and efficiency of receiving department
		Frauds in the Receiving Department Hygiene and cleanliness of area
04		NG & ISSUING CONTROL
04		
		Storing Control
		Aims of Store Control
		Job Description of Food Store Room Clerk/personnel
		Storing Control
		Conditions of facilities and equipment
		Arrangements of Food
		Location of Storage Facilities
		Security Stock Control
	J.	Two types of foods received – direct stores (Perishables/non- perishables)
	K.	Stock Records Maintained Bin Cards (Stock Record Cards/Books)
		Issuing Control
		Requisitions
		Transfer Notes
		Perpetual Inventory Method
		Monthly Inventory/Stock Taking
		Pricing of Commodities
		Stock taking and comparison of actual physical inventory and Book value
	-	Stock levels
		Practical Problems
	U.	Hygiene & Cleanliness of area
05	PROU	CTION CONTROL
		Aims and Objectives
	B.	Forecasting
	C.	Fixing of Standards
		 Definition of standards (Quality & Quantity)
		 Standard Recipe (Definition, Objectives and various tests)
		 Standard Portion Size (Definition, Objectives and
		equipment used)
		 Standard Portion Cost (Objectives & Cost Cards)
	D.	Computation of staff meals
06	SALES	CONTROL
	Α.	Sales – ways of expressing selling, determining sales price,
		Calculation of selling price, factors to be considered while fixing selling
		price
		Matching costs with sales
		Billing procedure – cash and credit sales
	D.	Cashier's Sales summary sheet

Semester 4

Paper 1 - FOOD PRODUCTION OPERATIONS-II (MM- 100)

REGIONAL INDIAN CUISINE

- A. Introduction to Regional Indian Cuisine
- B. Heritage of Indian Cuisine
- C. Factors that affect eating habits in different parts of the country

D. Cuisine and its highlights of different states/regions/communities to

be discussed under:

- Geographic location
- Historical background
- Seasonal availability
- Special equipment
- Staple diets
- Specialty cuisine for festivals and special occasions

STATES

Andhra Pradesh, Bengal, Goa, Gujarat, Karnataka, Kashmir, Kerala, Madhya Pradesh, Maharashtra, North Eastern States, Punjab, Rajasthan, Tamil Nadu and Uttar Pradesh/Uttaranchal

COMMUNITIES

Parsee, Chettinad, Hyderabadi, Lucknowi, Avadhi, Malbari/Syrian Christian and Bohri

DISCUSSIONS

Indian Breads, Indian Sweets, Indian Snacks

Paper 2 - FOOD AND BEVERAGE SERVICE OPERATIONS- II (MM- 100)

01	BEER	
	A.	Introduction & Definition
		Types of Beer
		Production of Beer
	D.	Storage
02	SPIRIT	-S
	A.	Introduction & Definition
		B. Production of Spirit
		Pot-still method
		Patent still method
	C.	Production of
		Whisky
		• Rum
		• Gin
		Brandy
		Vodka
	_	Tequilla
	D.	Different Proof Spirits
		American Proof
		British Proof (Sikes scale)
00		Gay Lussac (OIML Scale)
03	APERI	TIFS
	A.	Introduction and Definition
	В.	Types of Aperitifs
		 Vermouth (Definition, Types & Brand names)
		 Bitters (Definition, Types & Brand names)
04	LIQUE	URS
		Definition & History
		Production of Liqueurs
		Broad Categories of Liqueurs (Herb, Citrus, Fruit/Egg, Bean & Kernel)
	D.	Popular Liqueurs (Name, colour, predominant flavour & country of origin)
L		

Paper 3 - FRONT OFFICE OPERATIONS- II (MM-100)

01		AUDITING
	A.	Functions
	B.	Audit procedures (Non automated, semi automated and fully automated)
02	FRON	FOFFICE & GUEST SAFETY AND SECURITY
	A.	Importance of security systems
	Β.	Safe deposit
	C.	Key control
	D.	Emergency situations (Accident, illness, theft, fire, bomb)
03	FRENC	CH Contraction of the second
	А.	Expressions de politesse et les commander et Expressions d'encouragement
	В.	 Basic conversation related to Front Office activities such as Reservations (personal and telephonic)
		Reception (Doorman, Bell Boys, Receptionist etc.)
		Cleaning of Room & change of Room etc.

Paper 4- ACCOMMODATION OPERATIONS –II (MM- 100)

01	LAUNDRY
	 A. Commercial and On-site Laundry B. Flow process of Industrial Laundering-OPL C. Stages in the Wash Cycle D. Laundry Equipment and Machines E. Layout of the Laundry F. Laundry Agents G. Dry Cleaning H. Guest Laundry/Valet service I. Stain removal
02	FLOWER ARRANGEMENT
	 A. Flower arrangement in Hotels B. Equipment and material required for flower arrangement C. Conditioning of plant material D. Styles of flower arrangements E. Principles of design as applied to flower arrangement
03	INDOOR PLANTS
	Selection and care

Paper 5 - FOOD SAFETY AND QUALITY (MM- 100)

S.No.	Торіс
01	Basic Introduction to Food Safety, Food Hazards & Risks, Contaminants and Food Hygiene
02	MICRO-ORGANISMS IN FOOD
	A. General characteristics of Micro-Organisms based on their
	occurrence and structure.
	B. Factors affecting their growth in food (intrinsic and extrinsic)
	C. Common food borne micro-organisms:
	a. Bacteria (spores/capsules)
	b. Fungi
	c. Viruses
	d. Parasites
03	FOOD SPOILAGE & FOOD PRESERVATION
	A. Types & Causes of spoilage
	B. Sources of contamination
	C. Spoilage of different products (milk and milk products, cereals and cereal
	products, meat, eggs, fruits and vegetables, canned products)
	D. Basic principles of food preservation
	E. Methods of preservation (High Temperature, Low Temperature,
	Drying, Preservatives & Irradiation)
04	BENEFICIAL ROLE OF MICRO-ORGANISMS
	A. Fermentation & Role of lactic and bacteria
	B. Fermentation in Foods (Dairy foods, vegetable, Indian foods,
	Bakery products and alcoholic beverages)
	C. Miscellaneous (Vinegar & anti-biotics)
05	FOOD BORNE DISEASES
	A. Types (Infections and intoxications)
	B. Common diseases caused by food borne pathogens
00	C. Preventive measures
06	FOOD ADDITIVES
	A. Introduction
	B. Types (Preservatives, anti-oxidants, sweeteners, food colours and
07	flavours, stabilizers and emulsifiers) FOOD CONTAMINANTS & ADULTERANTS
07	A. Introduction to Food Standards
	B. Types of Food contaminants (Pesticide residues, bacterial toxins
	mycotoxins, seafood toxins, metallic contaminants, residues from
	packaging material)
	C. Common adulterants in food
	D. Method of their detection (basic principle)
08	QUALITY ASSURANCE
00	A. Introduction to Concept of TQM, GMP and Risk Assessment
	B. Relevance of Microbiological standards for food safety
	C. HACCP (Basic Principle and implementation)
09	HYGIENE AND SANITATION IN FOOD SECTOR
	A. General Principles of Food Hygiene
	B. GHP for commodities, equipment, work area and personnel
	C. Cleaning and disinfect ion (Methods and agents commonly used in the
	hospitality industry)
	D. Safety aspects of processing water (uses & standards)
	E. Waste Water & Waste disposal

Semester 5

Paper 1 - ADVANCE FOOD PRODUCTION OPERATIONS- I (MM- 100)

S.No.	Торіс
01	LARDER I. LAYOUT & EQUIPMENT
	 A. Introduction of Larder Work B. Definition C. Equipment found in the larder D. Layout of a typical larder with equipment and various sections
	II. TERMS & LARDER CONTROL
	 A. Common terms used in the Larder and Larder control B. Essentials of Larder Control C. Importance of Larder Control D. Devising Larder Control Systems E. Leasing with other Departments F. Yield Testing
	III. DUTIES AND RESPONSIBILITIES OF THE LARDER CHEF
	 A. Functions of the Larder B. Hierarchy of Larder Staff C. Sections of the Larder D. Duties & Responsibilities of larder Chef
02	CHARCUTIERIE
	I. SAUSAGE
	 A. Introduction to charcutierie B. Sausage – Types & Varieties C. Casings – Types & Varieties D. Fillings – Types & Varieties E. Additives & Preservatives
	II. FORCEMEATS
	A. Types of forcemeatsB. Preparation of forcemeatsC. Uses of forcemeats
	 III. BRINES, CURES & MARINADES A. Types of Brines B. Preparation of Brines C. Methods of Curing D. Types of Marinades E. Uses of Marinades F. Difference between Brines, Cures & Marinades

IV. HAM, BACON & GAMMON

- A. Cuts of Ham, Bacon & Gammon.
- B. Differences between Ham, Bacon & Gammon
- C. Processing of Ham & Bacon
- D. Green Bacon
- E. Uses of different cuts

V. GALANTINES

- A. Making of galantines
- B. Types of Galantine
- C. Ballotines

VI. PATES

- A. Types of Pate
- B. Pate de foie gras
- C. Making of Pate
- D. Commerical pate and Pate Maison
- E. Truffle sources, Cultivation and uses and Types of truffle.

VII. MOUSE & MOUSSELINE

- A. Types of mousse
- B. Preparation of mousse
- C. Preparation of mousseline
- D. Difference between mousse and mousseline

VIII. CHAUD FROID

- A. Meaning of Chaud froid
- B. Making of chaud frod & Precautions
- C. Types of chaud froid
- D. Uses of chaud froid

IX. ASPIC & GELEE

- A. Definition of Aspic and Gelee
- B. Difference between the two
- C. Making of Aspic and Gelee
- D. Uses of Aspic and Gelee

X. QUENELLES, PARFAITS, ROULADES

Preparation of Quenelles, Parfaits and Roulades

	XI. NON EDIBLE DISPLAYS
	 A. Ice carvings B. Tallow sculpture C. Fruit & vegetable Displays D. Salt dough
	D. Salt dough E. Pastillage
	F. Jelly Logo G. Thermacol work
03	APPETIZERS & GARNISHES
	 A. Classification of Appetizers B. Examples of Appetizers C. Historic importance of culinary Garnishes
	D. Explanation of different Garnishes
04	SANDWICHES
	 A. Parts of Sandwiches B. Types of Bread C. Types of filling – classification D. Spreads and Garnishes E. Types of Sandwiches F. Making of Sandwiches G. Storing of Sandwiches
05	USE OF WINE AND HERBS IN COOKING
	 A. Ideal uses of wine in cooking B. Classification of herbs C. Ideal uses of herbs in cooking

Paper 2- ADVANCE FOOD AND BEVERAGE OPERATIONS – I (MM- 100)

Sn.	Торіс			
01	PLANNING & OPERATING VARIOUS F&B OUTLET			
	A. Physical layout of functional and ancillary areas			
	B. Objective of a good layout			
	C. Steps in planning D. Factors to be considered while planning			
	E. Calculating space requirement			
	F. Various set ups for seating			
	G. Planning staff requirement			
	H. Menu planning			
	 I. Constraints of menu planning J. Selecting and planning of heavy duty and light equipment 			
	K. Requirement of quantities of equipment required like crockery,			
	Glassware, Cutlery - steel or silver etc.			
	L. Suppliers & manufacturers			
	M. Approximate cost			
02	N. Planning Décor, furnishing fixture etc. FUNCTION CATERING			
	BANQUETS			
	A. History			
	B. Types			
	C. Organisation of Banquet department			
	D. Duties & responsibilities E. Sales			
	F. Booking procedure			
	G. Banquet menus			
	BANQUET PROTOCOL			
	Space Area requirement			
	Table plans/arrangement			
	Misc-en-place			
	 Service Toast & Toast procedures 			
	INFORMAL BANQUET			
	Réception			
	Cocktail parties			
	Convention			
	Seminar			
	Exhibition			
	Fashion shows			

	Trade Fair	
	Wedding	
	Outdoor catering	
03	FUNCTION CATERING BUFFETS	
	 A. Introduction B. Factors to plan buffets C. Area requirement D. Planning and organisation E. Sequence of food F. Menu planning G. Types of Buffet H. Display I. Sit down J. Fork, Finger, Cold Buffet K. Breakfast Buffets L. Equipment 	
	M. Supplies	
	N. Check list	
04	GUERIDON SERVICE	
	A. History of gueridon	
	B. Definition	
	C. General consideration of operations	
	D. Advantages & Dis-advantages	
	E. Types of trolleys	
	F. Factor to create impulse, Buying – Trolley, open kitchen	
	G. Gueridon equipment	
05	H. Gueridon ingredients	
05	KITCHEN STEWARDING	
	 A. Importance B. Opportunities in kitchen stewarding C. Record maintaining D. Machine used for cleaning and polishing E. Inventory 	

Paper 3 - FRONT OFFICE MANAGEMENT – I (MM- 100)

S.No	Торіс			
01	PLANNING & EVALUATING FRONT OFFICE OPERATIONS			
	 A. Setting Room Rates (Details/Calculations thereof) Hubbart Formula, market condition approach & Thumb Rule 			
	 Types of discounted rates – corporate, rack etc. B. Forecasting techniques 			
	C. Forecasting Room availability			
	D. Useful forecasting data			
	% of walking			
	% of overstaying			
	• % of under stay			
	E. Forecast formula			
	F. Types of forecast G. Sample forecast forms			
	H. Factors for evaluating front office operations			
02	BUDGETING			
	 A. Types of budget & budget cycle B. Making front office budget C. Factors affecting budget planning 			
	D. Capital & operations budget for front office			
	E. Refining budgets, budgetary control			
	F. Forecasting room revenue			
	G. Advantages & Disadvantages of budgeting			
03	PROPERTY MANAGEMENT SYSTEM			
	A. Fidelio / IDS / Shawman B. Amadeus			

Paper 4- ACCOMMODATION MANAGEMENT – I (MM- 100)

S.N	Торіс			
0.				
01	PLANNING AND ORGANISING THE HOUSE KEEPING DEPARTMENT			
	A. Area inventory list			
	B. Frequency schedules			
	C. Performance and Productivity standards			
	D. Time and Motion study in House Keeping operations			
	E. Standard Operating manuals – Job procedures			
	F. Job allocation and work schedules			
	G. Calculating staff strengths & Planning duty rosters, team work and leadership in House Keeping			
	H. Training in HKD, devising training programmes for HK staff			
	I. Inventory level for non recycled items			
	J. Budget and budgetary controls			
	K. The budget process			
	L. Planning capital budget			
	M. Planning operation budget			
	N. Operating budget – controlling expenses – income statement			
	0. Purchasing systems – methods of buying			
	P. Stock records – issuing and control			
02	HOUSEKEEPING IN INSTITUTIONS & FACILITIES OTHER THAN			
	HOTELS			
03	CONTRACT SERVICES			
	A. Types of contract services			
	B. Guidelines for hiring contract services			
	C. Advantages & disadvantages of contract services			
04	ENERGY AND WATER CONSERVATION IN HOUSEKEEPING			
	OPERATIONS			
05	FIRST AID			

Sn.	Торіс		
01	ORGANISATIONAL STRATEGY		
	 A. MISSION Mission Statement Elements and its importance B. OBJECTIVES Necessity of formal objectives 		
	 Objective Vs Goal C. STRATEGY DEVELOPING STRATEGIES Adaptive Search Intuition search 		
	- Strategic factors - Picking Niches - Entrepreneurial Approach		
02	ENVIRONMENTAL AND INTERNAL RESOURCE ANALYSIS		
	 A. NEED FOR ENVIRONMENTAL ANALYSIS B. KEY ENVIRONMENTAL VARIABLE FACTORS C. OPPORTUNITIES AND THREATS Internal resource analysis D. FUNCTIONAL AREAS RESOURCE DEVELOPMENT MATRIX E. STRENGTHS AND WEAKNESSES Marketing 		
	 Marketing Finance Production Personnel Organisation 		
03	STRATEGY FORMULATION		
	 A. STRATEGY (GENERAL) ALTERNATIVES Stability Strategies Expansion Strategies Retrench Strategies Combination Strategies B. COMBINATION STRATEGIES Forward integration Backward integration 		
	 Horizontal integration Market penetration Market development Product development Concentric diversification Conglomerate diversification Horizontal diversification Joint Venture 		

	 Retrenchment Divestitute Liquidation 			
	Combination			
04	STRATEGIC ANALYSIS AND CHOICE (ALLOCATION OF RESOURCES)			
	 A. FACTORS INFLUENCING CHOICE Strategy formulation 			
	B. INPUT STÄGE			
	Internal factor evaluation matrix			
	 External factor evaluation matrix Competitive profile matrix 			
	C. MATCHING STAGE			
	 Threats opportunities – weaknesses – strengths matrix (TOWS) Strategic position and action evaluation matrix (SPACE) 			
	 Boston consulting group matrix (BCGM) 			
	Internal – External matrix			
	Grand Strategy matrix D. DECISION STAGE			
	Quantitative Strategic Planning matrix (QSPM)			
05	POLICIES IN FUNCTIONAL AREAS			
	A. POLICY			
	B. PRODUCT POLICIES			
	C. PERSONNEL POLICIES			
	D. FINANCIAL POLICIES E. MARKETING POLICIES			
	F. PUBLIC RELATION POLICIES			
06	STRATEGIC IMPLEMENTATION REVIEW AND EVALUATION			
	A. MCKINSEY 7-S FRAMEWORK			
	B. LEADERSHIP AND MANAGEMENT STYLE			
	C. STRATEGY REVIEW AND EVALUATION			
	Review underlying bases of Strategy			
	Measure Organizational PerformanceTake corrective actions			

<u>Semester 6</u>

Paper 1- ADVANCE FOOD PRODUCTION OPERATIONS – II (MM- 100)

S.N	Торіс		
o. 01	INTERNATIONAL CUISINE		
	 A. Geographic location B. Historical background C. Staple food with regional Influences D. Specialities E. Recipes F. Equipment in relation to: Great Britain France Italy Spain & Portugal Scandinavia Germany Middle East Oriental Mexican Arabic 		
	CHINESE		
	 A. Introduction to Chinese foods B. Historical background C. Regional cooking styles D. Methods of cooking E. Equipment & utensils 		
02	BAKERY & CONFECTIONERY		
	I. ICINGS & TOPPINGS		
	 A. Varieties of icings B. Using of Icings C. Difference between icings & Toppings D. Recipes 		
	II. FROZEN DESSERTS		
	 A. Types and classification of Frozen desserts B. Ice-creams – Definitions C. Methods of preparation D. Additives and preservatives used in Ice-cream manufacture 		
	III. MERINGUES		
	A. Making of Meringues		

	B. Factors affecting the stability
	C. Cooking Meringues
	D. Types of Meringues
	E. Uses of Meringues
	IV. BREAD MAKING
	A. Role of ingredients in bread Making
	B. Bread Faults
	C. Bread Improvers
	V. CHOCOLATE
	A. History
	B. Sources
	C. Manufacture & Processing of Chocolate
	D. Types of chocolate
	 E. Tempering of chocolate F. Cocoa butter, white chocolate and its applications
03	PRODUCTION MANAGEMENT
00	
	A. Kitchen Organisation
	B. Allocation of Work - Job Description, Duty Rosters
	C. Production Planning
	D. Production Scheduling
	E. Production Quality & Quantity Control
	F. Forecasting & Budgeting
	G. Yield Management
	PRODUCT & RESEARCH DEVELOPMENT
	A. Testing new equipment,
	B. Developing new recipes
	C. Food Trails
	D. Organoleptic & Sensory Evaluation
04	FRENCH
	Culinary French
	 Classical recipes (recettes classique)
	 Historical Background of Classical Garnishes
	Offals/Game
	Larder terminology and vocabulary
	Note: Should be taught along with the relevant topics

Paper 2 - ADVANCE FOOD AND BEVERAGE OPERATIONS – II (MM-100)

S.No	Торіс		
. 01	FOOD & BEVERAGE STAFF ORGANISATION		
	A. Categories of staff		
	B. Hierarchy		
	C. Job description and specification		
02	D. Duty roaster MANAGING FOOD & BEVERAGE OUTLET		
02			
	A. Supervisory skills		
	 B. Developing efficiency C. Standard Operating Procedure 		
03	BAR OPERATIONS		
	A. Types of Bar		
	CocktailDispense		
	B. Area of Bar		
	C. Front Bar		
	D. Back Bar		
	 E. Under Bar (Speed Rack, Garnish Container, Ice well etc.) F. Bar Stock 		
	G. Bar Control		
	H. Bar Staffing		
00	I. Opening and closing duties COCKTAILS & MIXED DRINKS		
08	COCKTAILS & MIXED DRINKS		
	A. Definition and History		
	B. Classification		
	 C. Recipe, Preparation and Service of Popular Cocktails Martini – Dry & Sweet 		
	- Manhattan – Dry & Sweet		
	- Dubonnet		
	- Roy-Roy - Bronx		
	- White Lady		
	- Pink Lady		
	- Side Car		
	- Bacardi - Alexandra		
	- John Collins		
	- Tom Collins		
	- Gin FIZZ Bimm's Cup no. 1.2.2.4.5		
	- Pimm's Cup – no. 1,2,3,4,5 - Flips		
	- Noggs		
	- Champagne Cocktail		

- Between the Sheets	
- Daiquiri	
- Bloody Mary	
- Screw Driver	
- Tequilla Sunrise	
- Gin-Sling	
- Planters Punch	
- Singapore Sling	
- Pinacolada	
- Rusty Nail	
- B&B	
- Black Russian	
- Margarita	
- Gimlet – Dry & Sweet	
- Cuba Libre	
- Whisky Sour	
- Blue Lagoon	
- Harvey Wall Banger	
- Bombay Cocktail	
- Bombay Cocktail	

Paper 3- FRONT OFFICE MANAGEMENT – II (MM- 100)

S.N	Торіс			
0. 01	YIELD MANAGEMENT			
	A. Concept and importance			
	B. Applicability to rooms division			
	Capacity management			
	Discount allocation			
	Duration control			
	C. Measurement yield			
	D. Potential high and low demand tactics			
	E. Yield management software			
	F. Yield management team			
02	TIMESHARE & VACATION OWNERSHIP			
	 Definition and types of timeshare options 			
	 Difficulties faced in marketing timeshare business 			
	 Advantages & disadvantages of timeshare business 			
	 Exchange companies -Resort Condominium International, Intervals 			
	International			
	How to improve the timeshare / referral/condominium concept in			
	India- Government's role/industry role			
03	FRENCH			
	Conversation with guests			
	 Providing information to guest about the hotel, city, sight seeing, car reptale bistorical places hanks cirlings travel agents shapping 			
	rentals, historical places, banks, airlines, travel agents, shopping			
	centres and worship places etc.Departure (Cashier, Bills Section and Bell Desk)			

Paper 4- ACCOMMODATION MANAGEMENT – II (MM- 100)

S.N	Торіс
о.	
01	SAFETY AND SECURITY
	A. Safety awareness and accident prevention
	B. Fire safety and fire fighting
	C. Crime prevention and dealing with emergency situation
02	INTERIOR DECORATION
	A. Elements of design
	 B. Colour and its role in décor –types of colour schemes
	C. Windows and window treatment
	D. Lighting and lighting fixtures
	E. Floor finishes
	F. Carpets
	G. Furniture and fittings
	H. Accessories
03	LAYOUT OF GUEST ROOMS
	A. Sizes of rooms, sizes of furniture, furniture arrangement
	B. Principles of design
	C. Refurbishing and redecoration
04	NEW PROPERTY COUNTDOWN

Paper 5 - FACILITY PLANNING (MM- 100)

Sn	Торіс
01	HOTEL DESIGN
	 A. Design Consideration Attractive Appearance Efficient Plan Good location Suitable material Good workmanship Sound financing Competent Management
02	FACILITIES PLANNING
	The systematic layout planning pattern (SLP)
	Planning consideration
	 A. Flow process & Flow diagram B. Procedure for determining space considering the guiding factors for guest room/ public facilities, support facilities & services, hotel administration, internal roads/budget hotel/5 star hotel
	 Architectural consideration A Difference between carpet area plinth area and super built area, their relationships, reading of blue print (plumbing, electrical, AC, ventilation, FSI, FAR, public Areas) B. Approximate cost of construction estimation C. Approximate operating areas in budget type/5 star type hotel approximate other operating areas per guest room D. Approximate requirement and Estimation of water/electrical load gas, ventilation
03	STAR CLASSIFICATION OF HOTEL
	Criteria for star classification of hotel (Five, four, three, two, one & heritage)
04	KITCHEN
	 A. Equipment requirement for commercial kitchen Heating - gas/electrical Cooling (for various catering establishment) B. Developing Specification for various Kitchen equipments C. Planning of various support services (pot wash, wet grinding, chef room, larder, store & other staff facilities)
05	KITCHEN LAY OUT & DESIGN
	A. Principles of kitchen layout and design

	B. Areas of the various kitchens with recommended dimension
	C. Factors that affect kitchen design
	D. Placement of equipment
	E. Flow of work
	F. Space allocation
	G. Kitchen equipment, manufacturers and selection
	H. Layout of commercial kitchen (types, drawing a layout of a
	Commercial kitchen)
	I. Budgeting for kitchen equipment
06	KITCHEN STEWARDING LAYOUT AND DESIGN
	A. Importance of kitchen stewarding
	B. Kitchen stewarding department layout and design
	C. Equipment found in kitchen stewarding department
07	STORES – LAYOUT AND DESIGN
	A. Stores layout and planning (dry, cold and bar)
	B. Various equipment of the stores
	C. Work flow in stores
08	ENERGY CONSERVATION
	A Necessity for energy conservation
	A. Necessity for energy conservation B. Methods of conserving energy in different area of operation of a
	B. Methods of conserving energy in different area of operation of a
	 B. Methods of conserving energy in different area of operation of a hotel
	B. Methods of conserving energy in different area of operation of a
09	 B. Methods of conserving energy in different area of operation of a hotel C. Developing and implementing energy conservation program for a
09	 B. Methods of conserving energy in different area of operation of a hotel C. Developing and implementing energy conservation program for a hotel
09	 B. Methods of conserving energy in different area of operation of a hotel C. Developing and implementing energy conservation program for a hotel CAR PARKING Calculation of car park area for different types of hotels
10	 B. Methods of conserving energy in different area of operation of a hotel C. Developing and implementing energy conservation program for a hotel CAR PARKING Calculation of car park area for different types of hotels PLANNING FOR PHYSICALLY CHALLENGED
	 B. Methods of conserving energy in different area of operation of a hotel C. Developing and implementing energy conservation program for a hotel CAR PARKING Calculation of car park area for different types of hotels
10	 B. Methods of conserving energy in different area of operation of a hotel C. Developing and implementing energy conservation program for a hotel CAR PARKING Calculation of car park area for different types of hotels PLANNING FOR PHYSICALLY CHALLENGED PROJECT MANAGEMENT
10	 B. Methods of conserving energy in different area of operation of a hotel C. Developing and implementing energy conservation program for a hotel CAR PARKING Calculation of car park area for different types of hotels PLANNING FOR PHYSICALLY CHALLENGED PROJECT MANAGEMENT A. Introduction to Network analysis
10	 B. Methods of conserving energy in different area of operation of a hotel C. Developing and implementing energy conservation program for a hotel CAR PARKING Calculation of car park area for different types of hotels PLANNING FOR PHYSICALLY CHALLENGED PROJECT MANAGEMENT A. Introduction to Network analysis B. Basic rules and procedure for network analysis
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10	 B. Methods of conserving energy in different area of operation of a hotel C. Developing and implementing energy conservation program for a hotel CAR PARKING Calculation of car park area for different types of hotels PLANNING FOR PHYSICALLY CHALLENGED PROJECT MANAGEMENT A. Introduction to Network analysis B. Basic rules and procedure for network analysis C. C.P.M. and PERT D. Comparison of CPM and PERT
10	 B. Methods of conserving energy in different area of operation of a hotel C. Developing and implementing energy conservation program for a hotel CAR PARKING Calculation of car park area for different types of hotels PLANNING FOR PHYSICALLY CHALLENGED PROJECT MANAGEMENT A. Introduction to Network analysis B. Basic rules and procedure for network analysis C. C.P.M. and PERT